Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) LAKES & PINES COMMUNITY ACTION COUNCIL, print 41-0900982 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1700 MAPLE AVENUE EAST return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. MORA, MN 55051-1227 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) THE ORGANIZATION The books are in the care of ► 1700 MAPLE AVENUE EAST - MORA, MN 55051-1227 Telephone No. ► 320-679-1800 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until AUGUST 15, 2023 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ightharpoonup X tax year beginning $\underline{\text{OCT } 1}$, 2021 $_$, and ending $_$ SEP $\,$ 30 , $\,$ 2022 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

** PUBLIC DISCLOSURE COPY **

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Depai Intern	Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.								
A F	or the	2021 calend		SEP 30, 2022					
B c	heck if pplicable:	LAKE	forganization S & PINES COMMUNITY ACTION COUNCIL,	D Employer identific	ation number				
	change Name	INC.		41 00000) n				
	_change ⊤Initial		usiness as	41-090098	-				
	_return ∃Final		r and street (or P.O. box if mail is not delivered to street address) Room/su MAPLE AVENUE EAST	uite E Telephone number 320-679-1					
	□return/ termin-		town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	9,795,071.				
	ated Amende		own, state or province, country, and ZIP or loreign postal code						
	_return		and address of principal officer: DENISE STEWART	H(a) Is this a group ref					
	_tion pending		AS C ABOVE	H(b) Are all subordinates in					
ΙT	ax-exe				ist. See instructions				
	Website: ► WWW.LAKESANDPINES.ORG H(c) Group exemption number								
				ear of formation: 1966 M					
		Summary		•	<u> </u>				
,	1 E	Briefly describ	be the organization's mission or most significant activities: TO BUILD	PROSPEROUS CO	MMUNITIES				
Governance	I	BY SERV	ING LOCAL FAMILIES AND INDIVIDUALS IN	PURSUIT OF					
rna	2 (Check this bo	x Fig. if the organization discontinued its operations or disposed of m	ore than 25% of its net asse					
ove	3 1	Number of vo	ting members of the governing body (Part VI, line 1a)	3	22				
& G			dependent voting members of the governing body (Part VI, line 1b)		22				
es			of individuals employed in calendar year 2021 (Part V, line 2a)		145				
Activities			of volunteers (estimate if necessary)		301				
Act			d business revenue from Part VIII, column (C), line 12	1 1	0.				
_	b N	Net unrelated	business taxable income from Form 990-T, Part I, line 11						
		Contributions	and grants (Part VIII line 1h)	Prior Year 11,036,500.	Current Year 8,895,321.				
ine			and grants (Part VIII, line 1h)	683,672.	894,171.				
Revenue			ice revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, and 7d)	10,569.	5,579.				
Re			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.				
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,730,741.	9,795,071.				
			milar amounts paid (Part IX, column (A), lines 1-3)	3,791,922.	1,977,587.				
			to or for members (Part IX, column (A), line 4)	0.	0.				
S	15 S	Salaries, othe	r compensation, employee benefits (Part IX, column (A), lines 5-10)	6,140,021.	6,160,219.				
nse	16 a F	Professional f	undraising fees (Part IX, column (A), line 11e)	0.	0.				
Expens	b⊺		ing expenses (Part IX, column (D), line 25)						
Ú	'''		es (Part IX, column (A), lines 11a-11d, 11f-24e)	1,687,449.	1,596,567.				
			es. Add lines 13-17 (must equal Part IX, column (A), line 25)	11,619,392.	9,734,373.				
		Revenue less	expenses. Subtract line 18 from line 12	111,349.	60,698.				
Net Assets or Fund Balances	00 -	F-4-1	Dad V (for 40)	Beginning of Current Year	End of Year 3,434,723.				
sse. Bala	20 1	•	Part X, line 16)	3,538,499. 1,180,699.	1,016,225.				
Vet /	21 T		s (Part X, line 26) fund balances. Subtract line 21 from line 20	2,357,800.	2,418,498.				
Pa	rt II	Signatur		2,337,000.	2,410,400.				
			I declare that I have examined this return, including accompanying schedules and stat	ements, and to the hest of my	knowledge and belief, it is				
			. Declaration of preparer (other than officer) is based on all information of which prepa		omeage and soner, it is				
,			, , , , , , , , , , , , , , , , , , , ,		-				
Sigr	,	Signatur	e of officer	Date					
Her		DENI	SE STEWART, EXECUTIVE DIRECTOR						
		Type or	print name and title						
		Print/Type pre		Date Check	PTIN				
Paid			. PRIMUS, CPA MARIE A. PRIMUS, CPA						
			BERGANKDV, LTD.	Firm's EIN ▶ 4	11-1431613				
Ilea	Only	Eirm'o addraga	220 PARK AVE S	l l					

LHA For Paperwork Reduction Act Notice, see the separate instructions.

ST. CLOUD, MN 56301

May the IRS discuss this return with the preparer shown above? See instructions

Form 990 (2021)

X Yes No

Phone no. 320-251-7010

Pa	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE PART I, LINE 1.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
40	2 254 252
4a	(Code:) (Expenses \$3,351,872. including grants of \$62,100.) (Revenue \$) EARLY CHILDHOOD AND FAMILY DEVELOPMENT
	PROVIDED SERVICES TO INCOME ELIGIBLE PREGNANT WOMEN AND CHILDREN UP TO
	5 YEARS OF AGE. THE SERVICES ARE COMPREHENSIVE WITH THE CORNERSTONES OF
	PARENT AND CHILD EDUCATION, HEALTH, FAMILY, AND COMMUNITY ASSET
	BUILDING. EARLY HEAD START AND HEAD START ARE PROGRAMS COMMITTED TO
	GIVING EVERY VULNERABLE CHILD AN OPPORTUNITY TO SUCCEED.
	0.400.465
4b	(Code:) (Expenses \$ 2,122,465. including grants of \$ 819,130.) (Revenue \$ 482,359.)
	COMMUNITY SERVICES HAS A VARIETY OF PROGRAMS:
	EMERGENCY HOUSING ASSISTANCE
	PROVIDED CASE MANAGEMENT AND/OR FINANCIAL ASSISTANCE TO INDIVIDUALS OR
	FAMILIES WHO EXPERIENCED A TEMPORARY HOUSING CRISIS THAT COULD HAVE
	RENDERED THEM HOMELESS. FUNDS HELPED BY ASSISTING WITH MORTGAGES, RENT,
	DEPOSITS, TRANSPORTATION COSTS, AND EMERGENCY SHELTER COSTS, BUT ALSO
	INTENSIVE CASE MANAGEMENT TO PREVENT FUTURE HOUSING EMERGENCIES (BUDGET
	COUNSELING, RESOURCE REFERRALS, OR A PERMANENT HOUSING PLAN). EMERGENCY
	SHELTER VOUCHERS WERE PROVIDED TO THOSE WHO WERE EXPERIENCING
	HOMELESSNESS ALONG WITH ASSESSMENTS TO BE PLACED ON COORDINATED ENTRY
	FOR ACCESS TO HOUSING PROGRAMS IN THE REGION. APPLICATION ASSISTANCE
4c	(Code:) (Expenses \$ 2,093,147. including grants of \$ 530,540.) (Revenue \$)
	WEATHERIZATION
	THE GOAL IS TO REDUCE AIR FILTRATION AND LOWER ENERGY COSTS WITH
	INSULATION, WEATHER STRIPPING, CAULKING AND INSTALLATION OF ENERGY
	EFFICIENT DOORS, WINDOWS, ETC. BY INSULATING HOMES THAT WOULD NOT
	RECEIVE ENERGY EFFICIENCY IMPROVEMENTS, FAMILIES EXPERIENCE A HIGHER
	QUALITY OF LIFE. IT ALSO REDUCES GREENHOUSE GAS EMISSIONS AND REDUCES
	THE NATION'S DEPENDENCE ON FOREIGN OIL. 74 HOUSEHOLDS WERE SERVED BY
	THIS PROGRAM.
	ENERGY ASSISTANCE
	AIDED THROUGH PAYMENT OF FUEL/UTILITY BILLS AND REPAIR OR REPLACEMENT
	OF HEATING SYSTEMS TO CORRECT EMERGENCY PROBLEMS. THIS PROGRAM MADE
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 838,902. including grants of \$ 565,817.) (Revenue \$ 411,520.)
4e	Total program service expenses ▶ 8,406,386.
	Form 990 (2021)

132002 12-09-21

Form 990 (2021) Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		
0	, ,			X
^	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?		v	
	If "Yes," complete Schedule D, Part IV	9_	X	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			37
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	<u> </u>	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			<u></u> -
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	'0		
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		x
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	-''-		 ^
18		40		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	ا مد ا		_V
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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Form	1990 (2021) INC. 41-090	0982	Р	age 4
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	. 22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			. .
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	245		х
h	Schedule K. If "No," go to line 25a	24a 24b		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
C		24c		
d	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	244		
204	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	. 200		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	October 1997	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	202		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	. 29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	. 30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	. 31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	. 33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1			X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	. 35a	-	X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	. 35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			₹.
	If "Yes," complete Schedule R, Part V, line 2	. 36	-	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			.
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	. 38	X	
· u				
	Check if Schedule O contains a response or note to any line in this Part v		V	NI-
1.	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	14	Yes	No
1a b		0		
n	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	\dashv		
C	(gambling) winnings to prize winners?	1c	Х	

Form **990** (2021)

Form 990 (2021)

INC.

41-0900982

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Par				ugo -
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 145			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<u> </u>
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			37
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	7-		Х
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Λ
	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7b		
	to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	10		
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders Cross income from other courses (De not not amounte due or poid to other courses against			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
1 2 2	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	. <u>.</u> .a		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			
	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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Form 990 (2021)

INC.

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 22 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 22 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 14 Х Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MN Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Another's website X Upon request Own website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - 320-679-1800 1700 MAPLE AVENUE EAST, MORA, MN 55051-1227

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization n	or any related	orga	niza	tion	con	npen	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do		Pos		l than d	nno	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer an	dad	recto	r/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	or di	e e			ated		organization	(W-2/1099-MISC/	from the
	related organizations	ustee	trust		9.0	Suedi		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	below	ual tr	tional		oldr	t con	_	1099-14EC)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) ROBERT BENES	40.00	_	_		×	_ a	-			
EXEC DIR (RET SEPT 22)				Х				116,200.	0.	27,095.
(2) VICKI GRUNDEEN	40.00									
FISCAL DIRECTOR				Х				64,467.	0.	17,048.
(3) DENISE STEWART	40.00									
EXEC DIR (BEG SEPT 22)				Х				75,139.	0.	18,779.
(4) BRAD LARSON	1.50									
CHAIRPERSON		Х		Х				0.	0.	0.
(5) GENNY REYNOLDS	1.00									_
1ST VICE CHAIR	1	Х		Х				0.	0.	0.
(6) STEPHEN HALLAN	1.00								•	
2ND VICE CHAIR	1	Х		Х				0.	0.	0.
(7) PETER RIPKA	1.00									
TREASURER		Х		Х				0.	0.	0.
(8) CARLA BRUGGEMAN	1.00									_
SECRETARY		Х		Х				0.	0.	0.
(9) DONALD NIEMI	1.00									
BOARD MEMBER		Х						0.	0.	0.
(10) GARY PETERSON	1.00									
BOARD MEMBER		Х						0.	0.	0.
(11) RICK GREENE	1.00									
BOARD MEMBER		Х						0.	0.	0.
(12) GREG ANDERSON	1.00								•	
BOARD MEMBER	1 00	Х						0.	0.	0.
(13) GENE ANDERSON	1.00	.,							0	
BOARD MEMBER	1 00	Х						0.	0.	0.
(14) ALISON HOLLAND	1.00	37							0	
BOARD MEMBER	1 00	X						0.	0.	0.
(15) KAY PELTO-LUND BOARD MEMBER	1.00	Х						0.	0.	_
(16) LAURA ENGLISH	1.00	^						"	0.	0.
BOARD MEMBER	1.00	Х						0.	0.	0.
(17) RONALD DUKE	1.00	^						0.	0.	
BOARD MEMBER	1.00	Х						0.	0.	0.
	ı	21			<u> </u>		<u> </u>		J •	Form 990 (2021)

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Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	Hig	ghes	t C	compensated Employee	s (continued)				
(A)	(B)			(C				(D)	(E)			(F)	
Name and title	Average	(-1-		Posi	tion			Reportable	Reportable		Es	timated	
	hours per	box	, unle	heck n ss per:	son is	s both	an	compensation	compensatio	- 1		ount of	
	week		cer ar	id a dii	recto	r/trus	tee)	from	from related	ı		other	
	(list any	director						the	organization		com	pensatio	n
	hours for	or dir	a.			ted		organization	(W-2/1099-MIS		fr	om the	
	related	ste e	ruste			seusa		(W-2/1099-MISC/	1099-NEC)		•	anizatio	
	organizations below	al tru	onal t		loyee	comi		1099-NEC)				d related	
	line)	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				orga	nization	S
(18) ROBERTA FOLKESTAD	1.00	u	드	9	Ke	포늄	2						
BOARD MEMBER		х						0.		0.			0.
(19) TIM BURKHARDT	1.00												
BOARD MEMBER		х						0.		0.			0.
(20) JEFFREY HABERKORN	1.00												•
BOARD MEMBER	1.00	х						0.		0.		(0.
(21) VICKI WUNDER	1.00	22						· ·					<u>. </u>
BOARD MEMBER	1.00	х						0.		0.			0.
(22) BETH CROOK	1.00							· ·					<u>. </u>
BOARD MEMBER	1100	х						0.		0.			0.
(23) SCOTT TEN NAPEL	1.00												
BOARD MEMBER		Х						0.		0.			0.
(24) ANNETTE WEAVER	1.00												
BOARD MEMBER		Х						0.		0.			0.
(25) KIMA TAYLOR	1.00												
BOARD MEMBER		Х						0.		0.			0.
(26) MIKE ROBINSON	1.00												
BOARD MEMBER (PARTIAL YEAR)		Х						0.		0.			O .
1b Subtotal							▶	255,806.		0.	62	2,92	-
c Total from continuation sheets to Part VI	I, Section A						▶	0.		0.			<u>0.</u>
d Total (add lines 1b and 1c)							<u> </u>	255,806.		0.	62	2,92	<u>2.</u>
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove)) wh	o re	eceived more than \$100,	000 of reportable	e			
compensation from the organization											1		_1
										ſ		Yes I	No
3 Did the organization list any former officer,		ee, k	сеу с	emplo	oyee	e, or	hig	ghest compensated emp	loyee on				
line 1a? If "Yes," complete Schedule J for s											3	-	<u>X</u>
4 For any individual listed on line 1a, is the su	•							•	•				
and related organizations greater than \$150											4		<u>X</u>
5 Did any person listed on line 1a receive or a													
rendered to the organization? If "Yes." com	plete Schedul	e J f	or sı	ıch p	erso	on .					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co	-	-								oensat	ion fro	m	
the organization. Report compensation for	tne calendar ye	ear e	enair	ig wi	tn o	or wi	tnin		ear.		10	٠١	
(A) Name and business	address							(B) Description of s	ervices	С	(C omper	nsation	
CORY ABEL							\exists	CONSTRUCTION			•		_
507 7TH ST N APT B, PRINC	ETON ,	MN	5	537	71		- 1	HOUSING REHA			160	5,20	0.
,												•	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \(\bigsim 1\)

SEE PART VII, SECTION A CONTINUATION SHEETS

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(A) Name and title (B) Average hours per week (list any hours for related organizations below line) (27) ROBERT MARCUM BOARD MEMBER (PARTIAL YEAR) (B) Average hours per week (list any hours for related organizations below line) X	Institutional trustee	Pos all	C) ition			Compensated Employe (D) Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Name and title Average hours per week (list any hours for related organizations below line) (27) ROBERT MARCUM Average hours (c) per week (list any hours for related organizations below line) 1.00	lnstitutional trustee	Pos all t	ition that	app		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
week (list any hours for related organizations below line) (27) ROBERT MARCUM		Officer	Key em ployee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
						0.	0.	0.
A A A A A A A A A A A A A A A A A A A						0.	0.	0.

Form 990 (2021) INC.
Part VIII | Statement of Revenue INC.

			Check if Schodule O contains a response	or note to any lin	oo in this Dort \/III			
			Check if Schedule O contains a response	or note to any iir	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt	Unrelated	Revenue excluded
					Total Tovolido	function revenue	business revenue	from tax under
								sections 512 - 514
t s	1	а	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		b	Membership dues 1b					
Ω, E		С	Fundraising events 1c					
ifts r A			Related organizations 1d					
, Gila				570,070.	-			
Sir			All other contributions, gifts, grants, and		-			
uti e ri		'		325,251.				
ē			similar amounts not included above 1f	343,431.	-			
ont od (_	Noncash contributions included in lines 1a-1f		0 005 201			
<u>0</u> 5		h	Total. Add lines 1a-1f		8,895,321.			
				Business Code	122 272	100 000		
ě	2		COMMUNITY SERVICES	624100	482,359.	482,359.		
r Vic			HOUSING REHABILITATION	624100	408,765.	408,765.		
Se		С	OTHER PROGRAM SERVICES	624100	2,755.	2,755.		
E S		d	WEATHERIZATION	624100	292.	292.		
gr. Re		е						
Program Service Revenue			All other program service revenue					
			Total. Add lines 2a-2f	•	894,171.			
	3		Investment income (including dividends, intere		051,111			
	3				5,579.			5,579.
			other similar amounts)		3,313.			3,313.
	4		Income from investment of tax-exempt bond p					
	5		Royalties					
			(i) Real	(ii) Personal	-			
	6	а	Gross rents 6a					
		b	Less: rental expenses 6b					
		С	Rental income or (loss) 6c					
		d	Net rental income or (loss)					
	7	а	Gross amount from sales of (i) Securities	(ii) Other				
			assets other than inventory 7a					
		b	Less: cost or other basis					
ō		_	and sales expenses 7b					
Revenue		_	Gain or (loss) 7c					
eve			. ,					
er R			Net gain or (loss)					
	8	а	Gross income from fundraising events (not					
₽			including \$ of					
			contributions reported on line 1c). See					
			Part IV, line 18 8a					
			Less: direct expenses 8b					
		С	Net income or (loss) from fundraising events	<u></u>				
	9	а	Gross income from gaming activities. See					
			Part IV, line 19 9a					
		b	Less: direct expenses 9b					
			Net income or (loss) from gaming activities					
			Gross sales of inventory, less returns					
		-	and allowances10a					
		h	Less: cost of goods sold 10th		-			
		U	Net income or (loss) from sales of inventory	Business Code				
S	مد	-		Dusiness Code				
eo e	11				-			
Miscellaneous Revenue		b			1			
Sel Sev		С						
Mis		d	All other revenue					
		е	Total. Add lines 11a-11d		0 505 555			
	12		Total revenue. See instructions	<u></u>	9,795,071.	894,171.	0.	5,579.

Part IX Statement of Functional Expenses

<u> </u>	Check if Schedule O contains a respons	e or note to any line in t	(B)	(C)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22	1,977,587.	1,977,587.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	229,685.	68,101.	161,584.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	4,432,072.	3,741,305.	690,767.	
8	Pension plan accruals and contributions (include	444.55		4 - 4 - 4	
	section 401(k) and 403(b) employer contributions)	114,482.	99,123.	15,359.	
9	Other employee benefits	954,414.	796,060.	158,354.	
0	Payroll taxes	429,566.	352,653.	76,913.	
1	Fees for services (nonemployees):				
а	Management	0 100	7 020	1 100	
b	<u> </u>	9,120.	7,932.	1,188.	
	Accounting	47,955.	41,709.	6,246.	
	Lobbying				
_	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	` '	320,274.	299,260.	21 014	
	column (A), amount, list line 11g expenses on Sch 0.)	72,806.	35,658.	21,014. 37,148.	
2	Advertising and promotion	338,110.	273,365.	64,745.	
3 4	Office expenses	330,110.	273,303.	04,745.	
5	Royalties				
6	Occupancy	238,879.	207,587.	31,292.	
7	Travel	211,688.	198,495.	13,193.	
8	Payments of travel or entertainment expenses				
•	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings				
0	Interest				
1	Payments to affiliates				
2	Depreciation, depletion, and amortization	118,082.	118,082.		
3	Insurance	76,714.	75,000.	1,714.	
4	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	TRAINING	107,589.	82,313.	25,276.	
b	DUES AND SUBSCRIPTIONS	55,350.	32,156.	23,194.	
С					
d					
е	All other expenses				
5	Total functional expenses. Add lines 1 through 24e	9,734,373.	8,406,386.	1,327,987.	0
6	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

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arı		Dalance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	938,983.	1	789,465
	2	Savings and temporary cash investments	256,632.	2	168,634
	3	Pledges and grants receivable, net	1,106,900.	3	1,343,107
	4	Accounts receivable, net		4	33,159
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ပ္	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use	62,730.	8	71,825
&	9	Prepaid expenses and deferred charges	20 502	9	21,797
-	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 1,924,87	3.		
	b	Less: accumulated depreciation 10b 1,569,77	1. 404,533.	10c	355,102
-	11	Investments - publicly traded securities		11	
-	12	Investments - other securities. See Part IV, line 11		12	651,634
-	13	Investments - program-related. See Part IV, line 11		13	
-	14	Intangible assets		14	
-	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1 2 5 2 4 2 2	16	3,434,723
	17	Accounts payable and accrued expenses	805,168.	17	557,976
-	18	Grants payable		18	
-	19	Deferred revenue	0=0 644	19	455,329
2	20	Tax-exempt bond liabilities		20	
2	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	2,920
ړ ړ	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
<u>a</u>		controlled entity or family member of any of these persons		22	
<u>ء</u> د	23	Secured mortgages and notes payable to unrelated third parties		23	
2	24	Unsecured notes and loans payable to unrelated third parties		24	
2	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
_ 2	26	Total liabilities. Add lines 17 through 25	1,180,699.	26	1,016,225
		Organizations that follow FASB ASC 958, check here X			
Ses		and complete lines 27, 28, 32, and 33.			
<u>a</u> 2	27	Net assets without donor restrictions		27	2,150,014
ន្ត	28	Net assets with donor restrictions	198,740.	28	268,484
<u> </u>		Organizations that do not follow FASB ASC 958, check here			
년		and complete lines 29 through 33.			
o 2	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds		31	
ا <u>چ</u>	32	Total net assets or fund balances	2,357,800.	32	2,418,498
	33	Total liabilities and net assets/fund balances	1 2 5 2 4 2 2	33	3,434,723

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,79		
2	Total expenses (must equal Part IX, column (A), line 25)	2	9,73		
3	Revenue less expenses. Subtract line 2 from line 1	3			98.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,35	7,8	00.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	2,41	8,4	<u>98.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
			Form	990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

LAKES & PINES COMMUNITY ACTION COUNCIL.

OMB No. 1545-0047

Open to Public

Employer identification number

INC 41-0900982 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990) 2021

Part II Support Schedule

Pa	(Complete only if you checked fails to qualify under the tests	d the box on line 5	, 7, or 8 of Part I o	r if the organizatio			-
Sec	ction A. Public Support	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		·			
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and	(4) 2317	(3) 2010	(6) 2010	(4) 2020	(6) 2021	(i) rotar
-	membership fees received. (Do not						
	include any "unusual grants.")	9155634.	9004333.	9443789.	11036500.	8895321.	47535577.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	9155634.	9004333.	9443789.	11036500.	8895321.	47535577.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						47535577.
Sec	ction B. Total Support				_		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	9155634.	9004333.	9443789.	11036500.	8895321.	47535577.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	5,998.	7,408.	10,738.	10,394.	5,579.	40,117.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						45555604
	Total support. Add lines 7 through 10						47575694.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 2	,838,548 .
13	First 5 years. If the Form 990 is for the	J		,	•	()()	_
<u> </u>	organization, check this box and stop						>
	ction C. Computation of Publi						00 00
	Public support percentage for 2021 (I					14	99.92
	Public support percentage from 2020					15	·
16a	33 1/3% support test - 2021. If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2020. If the						
	and stop here. The organization qual						
1/a	10% -facts-and-circumstances test						
	and if the organization meets the fact			=	•	vi now the organiz	zation
	meets the facts-and-circumstances te	-	· ·	*	-	70 and line 15 in	
b	10% -facts-and-circumstances test	-					10% Or
	more, and if the organization meets the	ne tacts-and-circum	nstances test, ched	ck this box and s	τορ nere. Explain i	n Part VI how the	

Schedule A (Form 990) 2021

organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, piease comp	Diete Fait II.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						V
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	nother than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	(1) = 2 · ·	, , , , , , , , , , , , , , , , , , ,	(2)	(4) = = =	(2,7===	(),
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)				<u> </u>	504()(0)	<u> </u>
14	First 5 years. If the Form 990 is for the	•		•	•	. , . ,	. —
Se	check this box and stop here ction C. Computation of Publi	c Support Par	rcentage				P
	•			l (f))		45	
	Public support percentage for 2021 (li					15	<u>%</u>
	Public support percentage from 2020 ction D. Computation of Inves					16	<u>%</u>
	•			ino 13 column (f)\		17	
	Investment income percentage for 20 Investment income percentage from 2					18	<u>%</u>
	a 33 1/3% support tests - 2021. If the						
136	more than 33 1/3%, check this box ar						▶ □
k	33 1/3% support tests - 2020. If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
00	line 18 is not more than 33 1/3%, chece Private foundation. If the organization						
/()	ELIVATE TOURGATION, IT THE ORGANIZATION	н ою пот спеск а	DOX ON line 14 19	a or igo check fr	us dox and see in:	SILLICHOUS	■

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Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.

INC.

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
	. 55	
1		
2		
За		
3b		
3c		
4a		
4b		
4c		
5a		
5b 5c		
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7		
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9a		
9b		
9c		
90		
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10a		
10b		
ıle Δ (Forn	n aan)	2021

Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either acces or together with personal described on lines 11b and 11c blow, if you governing body or authorised controlled on line 11a above? b A family member of a porson described on line 11a above? c A 35% controlled entity of a person described on line 11a above? c A 35% controlled entity of a person described on line 11a to or 11b above? If yes' (a line 11a, 11b, or 11c, provide described provided in the 11a or 11b above? If yes' (a line 11a, 11b, or 11c, provide described provided in 11b or 11b above? If yes' (a line 11a, 11b, or 11c, provide described provided in 11b or 11b above? If yes' (a line 11a, 11b, or 11c, provide described provided	Pai	T IV Supporting Organizations (continued)			
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11b alone, the governing body of a supported organization? b A Amily member of a person described on line 11a above? c A 35% controlled writty of a person described on line 11a above? c A 35% controlled writty of a person described on line 11a above? 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization of organization have the power to regularly appoint or elect at least a majority of the organization of organization have the power to regularly appoint or elect at least a majority of the organization of organization have the power to regularly appoint or elect at least a majority of the organization of organization or the supported organization orga				Yes	No
11a blow, the governing body of a supported organization? b A family member of a person described on line 11a on 11b above? If "Yes" to line 11a, 11b, or 11c, provide a 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide a 1b Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to require yaporit or elect at least a majority of the organizations for one or more supported organizations have the power to require yaporit or elect at least a majority of the organizations of effectively operated, supervised, or controlled the organization as activities. If the organization had more than one supported supported organization of the transfer organization of the transfer organization of the transfer organization organization and the supported organization organiz	11	Has the organization accepted a gift or contribution from any of the following persons?			l
b A Astive controlled entity of a person described on line 11a above? If "Yes" to line 11a, 11b, or 11c, provide deal in Pert VI. Section B. Type I Supporting Organizations Did the growing body, members of the governing body, officers acting in their official capacity, or membership of one or not supported organization three than the expense of the governing body and the complete organization of the provision of the proposes of the supported organization? If "Yes," explain in Part VI have providing such benefit carred out the proposes of the supported organization of the provision of the provision of the proposes of the supported organization of the provision	а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
b A Astive controlled entity of a person described on line 11a above? If "Yes" to line 11a, 11b, or 11c, provide deal in Pert VI. Section B. Type I Supporting Organizations Did the growing body, members of the governing body, officers acting in their official capacity, or membership of one or not supported organization three than the expense of the governing body and the complete organization of the provision of the proposes of the supported organization? If "Yes," explain in Part VI have providing such benefit carred out the proposes of the supported organization of the provision of the provision of the proposes of the supported organization of the provision		11c below, the governing body of a supported organization?	11a		i
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide setatic in Part VI. Section B. Type I Supporting Organizations 1 Did the governing body, members of the governing body, officers acting in their difficial capacity, or membership of one or more supported organizations have the prevent or populary appoint or elect at least a majority of the organization officers, effectively operated, supervised, or controlled the organization setativities if the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were effected organization and water conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operate for the benefit of any supported organization share than the supported organization of the trust of the purposes of the supported organization by that operated, supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization's II *No.* describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled the interport of management of the supporting organization was vested in the same persons that controlled or management of the supporting organization was vested in the same persons that controlled or management of the supporting organization was vested in the same persons that controlled or management of the supporting organization was vested in the same persons that controlled or management of the supported organizations. 1 Did the organization provide to each of its supported organization, and (ii) copies of the organization's provided organization or the query of the Care State of the supported organization or the controlled organization or the control	b		11b		
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1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organization have the power to regularly appoint or elect at least a majority of the cognization (secretic poyerated. Supervised, or controlled the organization searches at all times during the tax year? If "\n\0," describe in Part VI how the supported organization (secretic poyerated. Supervised, or controlled the organization searches how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organization of what conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operate for the benefit of any supported organization other than the supported organization of the tax year organization (s) that operated, supported organization (s) that operated, supported organization (s) that operated, supported organization of the proposes of the supported organization of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organizations. 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization or unangement of the supporting Organization's supported organization or unangement of the supporting Organization's supported organization or unangement of the supporting organization was wested in the same persons that controlled or managed the supported organization's governing documents in reflect on the date of notification, and (iii) copies of the organization's governing documents in reflect on the date of notification, to the extent not previously provided? 2 Were any of the organization's officers, directors, or trustees either (ii) appointed or elected by the supported organization's governing documents in reflect on the date of notification, to the variant not previously and				Vas	No
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			3b		

	edule A (Form 990) 2021 INC .			1-0900982 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting			
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t complete	Sections A through E.	T
Sec	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functiona	lly integrate	ed Type III supporting orga	nization (see
	instructions).			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)								
Secti	on D - Distributions				Current Year			
1	Amounts paid to supported organizations to accomplish exer	1						
2	Amounts paid to perform activity that directly furthers exemp							
	organizations, in excess of income from activity	2						
3	Administrative expenses paid to accomplish exempt purpose	3						
4	Amounts paid to acquire exempt-use assets		4					
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5				
_6	Other distributions (describe in Part VI). See instructions.			6				
_7	Total annual distributions. Add lines 1 through 6.			7				
8	Distributions to attentive supported organizations to which the	e organization is responsive						
	(provide details in Part VI). See instructions.			8				
9	Distributable amount for 2021 from Section C, line 6			9				
10	Line 8 amount divided by line 9 amount			10				
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	ıs	(iii) Distributable Amount for 2021			
1	Distributable amount for 2021 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2021 (reason-							
	able cause required - explain in Part VI). See instructions.							
3	Excess distributions carryover, if any, to 2021							
a	From 2016							
b	From 2017							
c	From 2018							
<u>d</u>	From 2019							
e	From 2020							
f_	Total of lines 3a through 3e							
<u>g</u>	Applied to underdistributions of prior years							
	Applied to 2021 distributable amount							
_ <u>i</u> _	Carryover from 2016 not applied (see instructions)							
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.							
4	Distributions for 2021 from Section D,							
	line 7: \$							
	Applied to underdistributions of prior years							
	Applied to 2021 distributable amount							
	Remainder. Subtract lines 4a and 4b from line 4.							
5	Remaining underdistributions for years prior to 2021, if							
	any. Subtract lines 3g and 4a from line 2. For result greater							
	than zero, explain in Part VI. See instructions. Remaining underdistributions for 2021. Subtract lines 3h							
6	8							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2022. Add lines 3j and 4c.							
8	Breakdown of line 7:							
a	Excess from 2017							
b	Excess from 2018							
c	Excess from 2019							
<u>d</u>	Excess from 2020							
<u>e</u>	e Excess from 2021							

LAKES & PINES COMMUNITY ACTION COUNCIL,

Schedule A	(Form 990) 2021	INC.	41-0900982 Page 8
Part VI	Supplemental Information Part IV, Section A, lines 1 line 1; Part IV, Section D,	nation. Provide the explanations required by Part II, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; ines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, ar 8; and Part V, Section E, lines 2, 5, and 6. Also comple	line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section B, lines 1 and 2; Part IV, Section C, nd 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	(Goo metradione.)		

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization	Employer identification number					
LAKES	&	PINES	COMMUNITY	ACTION	COUNCIL,	
INC.						41-0900982

Organization type (check one):								
Filers of	Filers of: Section:							
Form 99	0 or 990-EZ	\overline{X} 501(c)($\overline{3}$) (enter number) organization						
		4947(a)(1) nonexempt charitable trust not treated as a private foundation						
		527 political organization						
Form 99	0-PF	501(c)(3) exempt private foundation						
		4947(a)(1) nonexempt charitable trust treated as a private foundation						
		501(c)(3) taxable private foundation						
		s covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General	Rule							
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.						
Special	Rules							
X	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.							
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year								
answer "	No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify grequirements of Schedule B (Form 990).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021) Page 2

Name of organization											
LAKES	&	PINES	COMMUNITY	ACTION	COUNCIL,						
TNC											

Employer identification number

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Parti	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$517,137	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$1,499,336. 	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$225,675. 	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$689,874.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$2,295,623.	Person X Payroll

Schedule B (Form 990) (2021)

Name of organization

LAKES & PINES COMMUNITY ACTION COUNCIL,

INC.

Employer identification number

41-0900982

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Haine, addiess, and ZIF + +	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

LAKES & PINES COMMUNITY ACTION COUNCIL,

TNC.

Employer identification number

41-0900982

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		\$						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received					
		 \$						

Employer identification number

Name of organization

LAKES & PINES COMMUNITY ACTION COUNCIL, INC. 41-0900982 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

LAKES & PINES COMMUNITY ACTION COUNCIL, Name of the organization INC.

Employer identification number 41-0900982

Par	t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's ex	xclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ad		
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose of	conferring
Par	t II Conservation Easements. Complete if the organic	anization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).	
	Preservation of land for public use (for example, recreation	on or education) Preservation of	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	ed conservation contribution in the form of	
	day of the tax year.		Held at the End of the Tax Year
а			
b			
С	Number of conservation easements on a certified historic structure of conservation easements on a certified historic structure.		
d	Number of conservation easements included in (c) acquired aff	•	
_	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release	ased, extinguished, or terminated by the	organization during the tax
	year		
4	Number of states where property subject to conservation ease	· · · · · · · · · · · · · · · · · · ·	
5	Does the organization have a written policy regarding the period		Yes No
6	violations, and enforcement of the conservation easements it I Staff and volunteer hours devoted to monitoring, inspecting, h		
6	Starr and volunteer flours devoted to monitoring, inspecting, in	andling of violations, and emorcing cons	ervation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handli	ng of violations, and enforcing conservat	ion essements during the year
•	S	ing of violations, and emoroning conservat	non casements during the year
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 170/b	n)(4)(B)(i)
Ū	and section 170(h)(4)(B)(ii)?	• •	
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footnot	•	
	organization's accounting for conservation easements.	ÿ	
Par	t III Organizations Maintaining Collections of A	Art, Historical Treasures, or Otl	her Similar Assets.
	Complete if the organization answered "Yes" on Form 9	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	, not to report in its revenue statement ar	nd balance sheet works
	of art, historical treasures, or other similar assets held for publi	ic exhibition, education, or research in fu	rtherance of public
	service, provide in Part XIII the text of the footnote to its finance	cial statements that describes these items	s.
b	If the organization elected, as permitted under FASB ASC 958	, to report in its revenue statement and b	palance sheet works of
	art, historical treasures, or other similar assets held for public e	exhibition, education, or research in furth	erance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
			L 4
2	If the organization received or held works of art, historical treas		
	the following amounts required to be reported under FASB AS	C 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		

132051 10-28-21

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III	Organizations Maintaining C	ollections of Art	t, Histo	orical Tre	asures, o	Other S	Similar	Assets	(contin	ued)	
3	Using	g the organization's acquisition, accessi	on, and other records	s, check	any of the f	ollowing that	make sign	ificant u	se of its			
	colle	ction items (check all that apply):										
а		Public exhibition	d		_oan or exc	hange progra	ım					
b		Scholarly research	е			0 1 0						
С		Preservation for future generations										
4	Prov	ide a description of the organization's co	ollections and explain	how the	ev further th	e organizatio	n's exemp	t purpos	e in Part	XIII.		
5		ng the year, did the organization solicit o										
_		sold to raise funds rather than to be ma								Yes		No
Par	t IV	Escrow and Custodial Arran										
		reported an amount on Form 990, Pai			o. gaa			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		5, 5.		
1a	Is the	e organization an agent, trustee, custodi		ary for c	ontributions	s or other ass	ets not inc	luded				
		orm 990, Part X?								Yes	X	No
h		es," explain the arrangement in Part XIII] 100		_ 110
		oxplain the arrangement in tare xiii	and complete the lon	iowing to	2010.					Amount		
	Regi	nning balance						1c				
								1d				
u 0		tions during the year						1e				
•		ibutions during the year						1f				
0-		ng balance he organization include an amount on F							¥	Yes	$\overline{}$	No
							-				H	
Par		es," explain the arrangement in Part XIII. Endowment Funds. Complete i	f the organization and	piariatioi ewered '	'Ves" on Fo	rm 000 Part	11/ line 10					
. u.	• •	Zindowniont i dindoi Complete	(a) Current year		rior year	(c) Two year		1 Three v	ears hack	(a) Four	vears	hack
4.	Dogi	oning of year halance	• •	(6)	nor your	(O) TWO YOU	o baok (a	, 111100 y	baro baok	(C) i oui	youro	buok
		nning of year balance										
b		ributions										
C		nvestment earnings, gains, and losses										
d		ts or scholarships										
е		r expenditures for facilities										
_		orograms										
f		inistrative expenses										
g		of year balance										
2		ide the estimated percentage of the curr	•		, column (a)) held as:						
а		d designated or quasi-endowment		_%								
b		nanent endowment	%									
С			%									
		percentages on lines 2a, 2b, and 2c sho	•									
За	Are t	here endowment funds not in the posse	ssion of the organiza	tion that	are held ar	nd administer	ed for the	organiza	tion	Г		
	by:										Yes	No
		Jnrelated organizations								3a(i)		<u> </u>
		Related organizations								3a(ii)		<u> </u>
b		es" on line 3a(ii), are the related organiza	•							3b		
4	Desc	ribe in Part XIII the intended uses of the		vment fu	ınds.							
Par	t VI	Land, Buildings, and Equipm										
		Complete if the organization answere	d "Yes" on Form 990	, Part IV	, line 11a. S	ee Form 990	, Part X, lin	e 10.				
		Description of property	(a) Cost or o			or other		umulate	d	(d) Book	(valu	е
			basis (investm	nent)		(other)	depre	eciation	\perp			
1a	Land	l				0,818.						18.
		lings			86	6,273.	67	72,69	5.	193	<u>, 5'</u>	78.
С	Leas	ehold improvements										
d	Equi	oment			99	7,782.	28	7,07	6.	100) <u>, 7</u>	06.
е	Othe	r										
Tatal	٨٨٨	lines to through to (O.)(1)	- 15 - 000 D- 13		(D) !:	0 - 1				355	5 1 (በ 2

Investments - Other Securities. Complete if the organization answered "Yes" of the organization and the organization answered "Yes" of the organization answered "Yes" of the organization and	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or er	d-of-year market value
Financial derivatives			•
Closely held equity interests			
Other			
(A) CERTIFICATES OF DEPOSIT	651,634.	COST	
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	651,634.		
art VIII Investments - Program Related.			
Complete if the organization answered "Yes" of			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or er	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets.			
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" of	on Form 990, Part IV, line Description	11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes" (a) (1)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The property of the Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9)	Description		(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line	Description		(b) Book value
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description		
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a)	Description		5.
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes" (a) [1] (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability	Description		
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) art IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes	Description		5.
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2)	Description		5.
(a) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) cal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3)	Description		5.
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4)	Description		5.
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The Assets. Complete if the organization answered "Yes" (a) [(1)] (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	Description		5.
(9) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Complete if the organization answered "Yes" (a) [1] (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	Description		5.
(a) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The property of the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7)	Description		5.
(a) al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The property of the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8)	Description		5.
Al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) The art IX Other Assets. Complete if the organization answered "Yes" (a) [1] (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7)	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 29	5.

Par	t XI Reconciliation of Revenue per Audited Financial	Statements With Revenue pe	r Return.	
	Complete if the organization answered "Yes" on Form 990, Part	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	9,795,071.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	9,795,071.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b			0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line	e 12.)	5	9,795,071.
Pal	t XII Reconciliation of Expenses per Audited Financial	· · · · · · · · · · · · · · · · · · ·	per Return	·
	Complete if the organization answered "Yes" on Form 990, Part I			0 724 272
1	Total expenses and losses per audited financial statements		1	9,734,373.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	11		
a	Donated services and use of facilities			
b	Prior year adjustments			
С.	Other losses			
d	Other (Describe in Part XIII.)		-	0
e	Add lines 2a through 2d			9,734,373.
3	Subtract line 2e from line 1		3	3,134,313.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	ا مما		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b c	Other (Describe in Part XIII.) Add lines 4a and 4b		4c	0.
	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. li			9,734,373.
Pai	t XIII Supplemental Information.	ne ro.)	0	3,,02,0.00
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4: Part IV. lines 1b and 2b: Part V.	line 4: Part X	. line 2: Part XI.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide			, =,,

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information. LAKES & PINES COMMUNITY ACTION COUNCIL,

Open to Public

Inspection

OMB No. 1545-0047

Schedule I (Form 990) 2021

Name of the organization LAKES & FINC.	Employer identification number $41-0900982$								
Part I General Information on Grants and Assistance									
criteria used to award the grants or assi	criteria used to award the grants or assistance?								
Part II Grants and Other Assistance to									
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance		
2 Enter total number of section 501(c)(3) a 3 Enter total number of other organization	-	-			<u> </u>		>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

INC.

41-0900982

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.								
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance			
WEATHERIZATION	172	482,076.	0.					
COMMUNITY SERVICES	1389	819,130.	0.					
HOUSING REHABILITATION	134	497,904.	0.					
HEAD START	196	62,100.	0.					
OTHER PROGRAM GRANTS	95	,	0.					
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	ie 2; Part III, column	(b); and any other ac	dditional information.				
PART I, LINE 2:								
GRANTS AND ASSISTANCE ARE PAYMENTS	MADE TO	VENDORS ON	N BEHALF OF	THE				
INDIVIDUALS AND FAMILIES WHO QUALIT	FY FOR TH	IE PROGRAMS	BASED ON	NEED.				

41-0900982

Page 2

Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)								
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance			
ENERGY ASSISTANCE	254.	48,464.	0.					

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

QUZ Open to Public

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

LAKES & PINES COMMUNITY ACTION COUNCIL, INC.

Employer identification number 41-0900982

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SELF-RELIANCE.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
WAS PROVIDED TO THOSE APPLYING FOR RENTHELPMN AS WELL AS SUPPORT TO
LANDLORDS.
HOMELESS YOUTH PROGRAMS
PROVIDED CASE MANAGEMENT AND/OR FINANCIAL ASSISTANCE TO AT-RISK AND
HOMELESS YOUTH (24 YEARS OLD AND YOUNGER). FUNDS HELPED BY ASSISTING
WITH RENT, DEPOSITS, TRANSPORTATION COSTS, AND INTENSIVE CASE
MANAGEMENT TO ACHIEVE SELF-SUFFICIENCY (BUDGET COUNSELING, GOAL
SETTING, RESOURCE REFERRALS).
VOLUNTEER INCOME TAX ASSISTANCE
PROVIDED FREE INCOME TAX PREPARATION FOR LOW-INCOME INDIVIDUALS AND
FAMILIES TO ENSURE INCOME TAX FORMS WERE FILED WITH ALL THE TAX CREDITS
THEY WERE ELIGIBLE FOR. INDIVIDUALS AND FAMILIES WERE ABLE TO USE THE
TAX REFUNDS TO REPAIR THEIR VEHICLES, HOMES AND CREDIT WHICH ALSO
HELPED TO STIMULATE THE LOCAL ECONOMY. THIS PROGRAM ALSO PROVIDED AN
ADDITIONAL OPPORTUNITY FOR STAFF TO EDUCATE THE PUBLIC ON FINANCIAL
LITERACY TOPICS.
FINANCIAL LITERACY EDUCATION
PROVIDED ONE-ON-ONE AND CLASSROOM STYLE FINANCIAL COACHING AND

132211 11-11-21

EDUCATION SESSIONS. PARTICIPANTS LEARNED ABOUT BUDGETING

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

DEBT

Schedule O (Form 990) 2021 Page **2**

Name of the organization LAKES & PINES COMMUNITY ACTION COUNCIL, INC.

Employer identification number 41-0900982

REDUCTION, REPAIRING CREDIT, BUILDING ASSETS AND HOW TO NAVIGATE

FINANCIAL INSTITUTIONS AND PRODUCTS. CLASSES WERE OFFERED THROUGHOUT

THE SEVEN-COUNTY SERVICE AREA AND ONE-ONE-ONE SESSIONS WERE ALSO

SCHEDULED FOR PERSONS ELIGIBLE FOR PUBLIC ASSISTANCE PROGRAMS.

FOOD SHELF SUPPORT

STAFF MEMBERS REGULARLY DONATED TO AREA FOOD SHELVES (BI-WEEKLY

COLLECTIONS ARE HELD). GARDEN SEEDS WERE ALSO DISTRIBUTED TO AREA FOOD

SHELVES IN THE SPRING TO ENCOURAGE INDIVIDUALS AND FAMILIES TO START

GROWING THEIR OWN FOOD.

CLOTHING ASSISTANCE

PROVIDED VOUCHERS TO INDIVIDUALS AND FAMILIES IN AN EMERGENCY OR CRISIS

SITUATION, TO PURCHASE CLOTHING AND NECESSITIES AT AREA LOCAL

BUSINESSES AND THRIFT STORES.

SUPPLEMENTAL NUTRITIONAL ASSISTANCE PROGRAM (SNAP) OUTREACH

PROVIDED OUTREACH, EDUCATION AND APPLICATION ASSISTANCE TO AREA

INDIVIDUALS AND FAMILIES THAT ARE ELIGIBLE. THIS IS FORMERLY KNOWN AS

FOOD SUPPORT OR FOOD STAMPS.

EMPLOYMENT AND TRAINING

PROVIDED TO HELP PEOPLE ON SNAP PREPARE FOR AND FIND A JOB. DEPENDING

ON INDIVIDUAL'S NEEDS, THE PROGRAM MAY PROVIDE JOB PLACEMENT

ASSISTANCE, JOB TRAINING, ENGLISH LANGUAGE TRAINING, AND OTHER

SERVICES.

SOCIAL SECURITY ADVOCACY SERVICES

Name of the organization LAKES & PINES COMMUNITY ACTION COUNCIL, INC.

Employer identification number 41-0900982

PROVIDED OUTREACH, EDUCATION AND APPLICATION ASSISTANCE TO AREA

INDIVIDUALS WITH LONG-TERM HEALTH ISSUES THAT PROHIBIT THEM FROM

WORKING WHO ARE ALSO UNHOUSED OR UNSTABLY HOUSED AND ARE ENROLLED ON

STATE PUBLIC ASSISTANCE.

HEALTHCARE ACCESS/MNSURE

PROVIDED OUTREACH, EDUCATION AND APPLICATION ASSISTANCE TO AREA

INDIVIDUALS AND FAMILIES TO OBTAIN AFFORDABLE HEALTHCARE COVERAGE,

EITHER THROUGH PUBLIC PROGRAMS OR PRIVATE INSURANCE COMPANIES THROUGH

THE HEALTH CARE EXCHANGE CALLED MNSURE.

LIVE WELL AT HOME

PROVIDED ASSESSMENTS TO SENIORS AND MATCHED THOSE INDIVIDUALS WITH

VOLUNTEERS WHO PROVIDE CHORE SERVICES AND GROCERY DELIVERY AIMED TO

KEEP THE PERSON IN THEIR HOME RATHER THAN ENTERING A NURSING HOME OR

ASSISTED LIVING FACILITY.

TITLE III RESPITE PROGRAM

SERVICED CAREGIVERS BY OFFERING A BREAK FROM THEIR ADULT FAMILY MEMBER.

THIS SERVICE ALSO PROVIDED AN OPPORTUNITY FOR THE CARE RECIPIENT TO

ENJOY SOCIALIZING WITH OTHER SENIORS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

FUEL BILLS MORE AFFORDABLE FOR LOW INCOME FAMILIES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

HOUSING REHABILITATION

FUNDS WERE ADMINISTERED FROM THE MINNESOTA HOUSING FINANCE AGENCY FOR

Name of the organization LAKES & PINES COMMUNITY ACTION COUNCIL, INC.

Employer identification number 41-0900982

THE REHABILITATION LOAN PROGRAM. THESE GRANT FUNDS WERE USED TO REPAIR
HOMES TO MEET SECTION 8 HOUSING QUALITY STANDARDS. GRANT FUNDS WERE
LOANED, AT ZERO INTEREST, TO OWNER OCCUPIED PROPERTY FOR A LOAN TERM OF

15 YEARS. AT THAT TIME, IF THE PROPERTY IS STILL OWNED BY THE ORIGINAL
BORROWER THE LOAN WILL BE FORGIVEN. FUNDS WERE ADMINISTERED FROM THE

DEPARTMENT OF EMPLOYMENT AND ECONOMIC DEVELOPMENT FOR THE CITIES OF

PINE CITY, HINCKLEY, FORESTON, PEASE, AND PINE COUNTY AT A 10-YEAR,

INTEREST FREE, FORGIVABLE LOAN. FUNDS WERE ADMINISTERED FROM PINE

COUNTY TO FIX NON-COMPLIANT SEPTIC SYSTEMS AT A 10-YEAR, INTEREST FREE,

FORGIVABLE LOAN.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 FORM IS MADE AVAILABLE TO THE BOARD OF DIRECTORS AND EXECUTIVE DIRECTOR FOR REVIEW BEFORE FILING WITH THE IRS.

EXPENSES \$ 838,902. INCLUDING GRANTS OF \$ 565,817. REVENUE \$ 411,520.

FORM 990, PART VI, SECTION B, LINE 12C:

OFFICERS AND DIRECTORS ARE REQUIRED TO IMMEDIATELY NOTIFY THE ORGANIZATION
OF ANY POTENTIAL CONFLICTS OF INTEREST AND DECISIONS ARE MADE ACCORDINGLY.

FORM 990, PART VI, SECTION B, LINE 15:

SALARIES ARE REVIEWED ANNUALLY AND COMPARED WITH NUMEROUS WAGE
COMPARABILITY STUDIES.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS ARE MADE AVAILABLE UPON REQUEST.

990, PART VII:

Scriedule O (Form 990) 20,	∠ I					Page 2
Name of the organization	LAKES & P	INES COMM	IUNITY ACT	ION COUNC	IL,	Employer identification number 41-0900982
ROBERT BENES,	EXECUTIVE	DIRECTOR	, RETIRED	AND DENI	SE STEWA	RT WAS
PROMOTED INTO	THE POSIT	ION IN SE	PTEMBER 2	022. SHE	WAS PROM	OTED FROM
WITHIN THE ORG	GANIZATION	AND HER	COMPENSAT	ION AND B	ENEFITS	REPORTED ON
PART VII ARE 1	FOR THAT P	OSITION.				
FORM 990, PAR	r XII, LIN	E 2C:				
THE BOARD OF I	DIRECTORS	IS RESPON	SIBLE FOR	THE SELE	CTION OF	AN
INDEPENDENT AC	CCOUNTANT	AND OVERS	IGHT OF T	HE FINANC	IAL STAT	EMENT AUDIT.